



#### **Main conclusions**

Commissioning of shopping centers for the last two years turned out to be record low. In 2024-2025 the growth of construction activity will also be insignificant. In the meantime, there has been a surge in the activity of Russian retailers, especially in the fashion segment. Operators are ramping up the pace of their expansion, opening a large number of new stores, widening their geographic span and entering new niches.

#### **Market indicators**

|  | 2022 | 2023 | H1 2024 | 2024F* |
|--|------|------|---------|--------|
| Total retail space supply in Russia, sq m                              | 29   | 30   | 30      | 31     |
| including in regional cities   | 18   | 18   | 18      | 19     |
| in the Moscow area   | 8    | 8    | 8       | 9      |
| in Saint Petersburg agglomeration                                      | 3    | 3    | 3       | 3      |
| Commissioned retail space in Russia, thou sq m                         | 250  | 252  | 170     | 868    |
| including in regional cities   | 154  | 194  | 77      | 384    |
| in the Moscow area   | 106  | 51   | 93      | 402    |
| in Saint Petersburg agglomeration                                      | 16   | 36   | 0       | 77     |
| Number of opened SCs in Russia   | 22   | 20   | 10      | 56     |
| including in regional cities   | 11   | 14   | 4       | 24     |
| in the Moscow area   | 10   | 4    | 6       | 28     |
| in Saint Petersburg agglomeration                                      | 1    | 2    | 0       | 4      |
| Per capita retail space in Russia as a whole, sq m per 1,000 residents | 201  | 201  | 203     | 208    |
| in Moscow  | 494  | 505  | 479     | 504    |
| in Saint Petersburg  | 597  | 577  | 577     | 593    |
| in million-plus cities   | 491  | 495  | 498     | 509    |
| in cities with 0.5-1.0 million population                              | 323  | 326  | 327     | 331    |
| in cities with 300-500 thou population                                 | 331  | 338  | 338     | 342    |
| in cities with 100-300 thou population                                 | 349  | 350  | 352     | 359    |
| in towns with the population below 100 thou residents                  | 438  | 432  | 432     | 459    |

<sup>\*</sup>According to developers' plans.

The Moscow area covers Moscow inner city and the Moscow region within the precincts of the Central Ring Road (CKAD). The Saint Petersburg agglomeration comprises the city of Saint Petersburg and Leningrad region.

Source: Nikoliers



### **Supply**

In H1 2024, new supply in Russia's regions, excluding the Moscow area and St. Petersburg agglomeration, amounted to 76,700 sq m with four new facilities hitting the market, which is 2.5 times more than a year earlier for the same period.

All opened shopping malls are neighborhood and community centers. The average floor area of commissioned regional facilities announced by developers in 2024 will decrease by 7.7% relative to 2023 and will amount to 12,800 sq m. In 2025 this indicator is expected to surge almost twofold due to the anticipated completion of construction on the superregional shopping mall Zolotoy in Yekaterinburg.

According to the developers, the commissioned retail space should come to about 867,800 sq m; however, taking possible postponements into account, we estimate that new construction will not exceed 430,000 sq m. If all plans come to fruition, the distribution of new supply might be as follows: 46.4% will be commissioned in the Moscow area, 44.2% in regional cities and 9.4% in the St. Petersburg agglomeration. Although traditionally the largest share of new supply falls to regional cities – usually 60-65% of total commissioning per year.

Leaders in terms of per capita retail space (sq m per 1,000 residents)

Yekaterinburg

846

Krasnodar

785

Samara

720

#### Largest projects opened in H1 2024









#### **Commissioned retail space in Russia**



Source: Nikoliers



# Shopping centers announced for opening in Russian regions, exclusive of the Moscow area and Saint Petersburg agglomeration, 2024



#### Largest projects announced for opening in Russian regions, 2024











#### **Demand**

# +18%

### Average growth of revenues reported by 54 key retailers in 2023

The money turnover of retailers illustrates the state of the market and its dynamics. Based on the results of revenue analysis for 54 key retailers, all categories of operators in the sample showed positive dynamics of cash turnover in 2023 compared to 2022. The categories such as Jewelry and Catering grew by about one and a half times. Clothing & Footwear and Beauty & Health categories grew by 20-23%. After a slump in 2022, the Household Appliances and Electronics as well as Sporting Goods categories showed positive dynamics once again, with revenue growth of 9.9% and 2.5%, respectively, excluding inflation.

#### Clothing and footwear: new fashion brands

Since the beginning of 2024, nine new foreign brands in the clothing and footwear category have entered the market. Also making their debut are Russian fashion brands such as the teenage clothing brand Ready! Steady! Go! in Kazan's Park House mall, Volgograd's Park House mall and Sochi's Democratic SC.

#### Cosmetics and perfumery: grand-scale openings

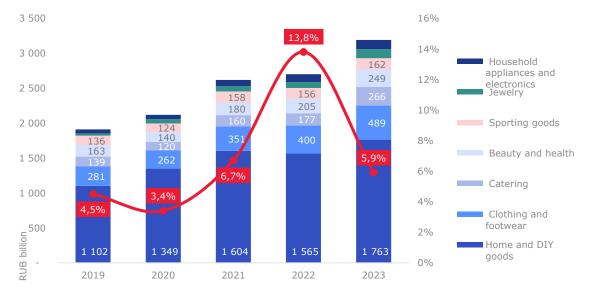
In 2024, Letoile announced its desire to open more than 30 stores in the regions of Russia, while Natura Siberica announced the launching of 200 outlets – the company plans to increase the number of its stores to 1,000 by 2026. A new Armenian 22/11 cosmetics brand has also entered the market.

#### Off-price stores: retail leap

Radical discounters are aggressively expanding, and the share of private labels in the assortment of food retailers is rising. For example, the Belarusian discounter chain Chesnok has opened its first stores in Ryazan and Orel, with outlets also planned for Moscow, Pskov and the Smolensk region. Another discounter chain B1 (Magnit Group), which recently opened its first stores in the Moscow Region, has widened its geographical span by entering the Leningrad Region.

### Dynamics of money turnover among the largest retailers in the sample under review (in absolute terms, excluding inflation)\*

\*The sample comprises 54 largest and most aggressively expanding Russian retailers in categories such as Clothing and Footwear - 15 brands, Catering - 10 brands, Beauty and Health - 7 brands, Household Appliances and Electronics - 6 brands, Homewares and DIY goods - 6 brands, Sporting Goods - 5 brands, Jewelry - 5 brands.



Source: SPARK Interfax



#### Product line expansion as stated by Russian retailers (selectively), H1 2024

| Brand            | Clothing                        | Men's<br>clothes          | Children's<br>clothes | Women's<br>clothes     | Underwear | Footwear | Home<br>goods           | Cosmetics                        | Catering   | Other                       |
|------------------|---------------------------------|---------------------------|-----------------------|------------------------|-----------|----------|-------------------------|----------------------------------|------------|-----------------------------|
| Gulliver         |                                 |                           |                       | GLVR                   |           |          | Gulliver<br>Home        |                                  |            |                             |
| Munz Group       |                                 |                           |                       |                        |           |          |                         | Salamander<br>, private<br>label |            |                             |
| Sela             |                                 |                           |                       |                        |           |          |                         |                                  | Vigge cafe |                             |
| Mango            |                                 |                           |                       |                        |           |          |                         |                                  |            |                             |
| Arive            |                                 |                           |                       |                        |           |          |                         |                                  |            |                             |
| Gloria Jeans     | GJ Black                        |                           |                       |                        |           |          |                         |                                  |            |                             |
| Belle You        | Outer<br>garments               |                           |                       |                        |           |          |                         |                                  |            |                             |
| 2MOOD            |                                 |                           |                       |                        |           |          |                         |                                  | Cafes      |                             |
| 12 Storeez       |                                 |                           |                       |                        |           |          |                         |                                  |            |                             |
| Yandex<br>Market | Tame,<br>Muted<br>private label |                           | Humanform             |                        |           |          | Pragma,<br>private labe |                                  |            | Lapsville,<br>private label |
| Lamoda           |                                 | Mademan,<br>private label |                       | Nume,<br>private label |           |          |                         |                                  |            |                             |
| Vkusville        |                                 |                           |                       |                        |           |          |                         |                                  | Romans     |                             |

## Key international brands that have entered the Russian market including Moscow since the beginning of 2024

| Category                             | Brand name      | Country of origin | Examples of openings (selectively)       |
|--------------------------------------|-----------------|-------------------|--|
|                                      | TECNO           | China             | Baltia Mall, Kaliningrad                 |
| Household appliances and electronics | Casarte         | China             | 8 Novinsky blvd., Moscow                 |
|                                      | Candy           | Italy             | Okhta Mall, St. Petersburg               |
|                                      | BAASPLOA        | China             | Gorod Lefortovo Mall, Moscow             |
|                                      | Casa moda       | Germany           | Mozaika Mall, Moscow                     |
|                                      | JOSINY          | South Korea       | Salaris Mall, New Moscow                 |
|                                      | Rinascimento    | Italy             | Evropeisky Mall, Moscow                  |
| Clothing and footwear                | Ellassay        | China             | GUM                                      |
|                                      | Mai Collection  | Turkey            | 8 Bolshaya Dorogomilovskaya str., Moscow |
|                                      | Laurel          | Germany           | GUM                                      |
|                                      | Eleventy        | Italy             | Vremena Goda SC, Moscow                  |
|                                      | BIMBA & Co      | Spain             | Aviapark Mall, Moscow                    |
| Perfumery and cosmetics              | 22/11 cosmetics | Armenia           | Metropolis Mall, Moscow                  |
| Children's goods                     | Balabala        | China             | Galeria Mall, Saint Petersburg           |
| Home goods                           | Chakra          | Turkey            | Afimall City, Moscow                     |
| Sporting goods                       | 7SABER          | Uzbekistan        | Mozaika Mall, Moscow                     |

Source: Nikoliers



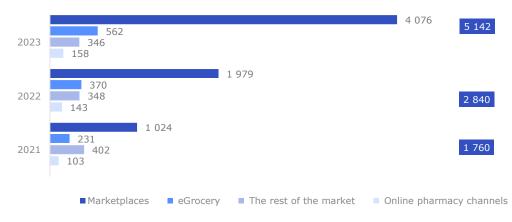


#### **Internet trade**

Based on the results of 2023, the share of online commerce in the total retail turnover reached 15%, in the future its growth rate will be slowing down and by the end of this year the growth will come to 2 p.p. At the end of 2023, the share of marketplaces continued to grow and reached almost 60% of the total online retail market (80% - by number of orders). This is due to wider coverage and the opening of order pick-up and delivery points in small towns or even villages. EGrocery is not lagging far behind, ranking second in terms of growth in eCommerce. According to Data Insight, by the end of 2023 the segment had grown by 47% year-on-year. One of the largest online grocery delivery stores Samokat is aggressively expanding in regional cities. Thus, in 2024 the service began to operate in Kurgan, Yoshkar-Ola, Pskov, Petrozavodsk and some other cities.

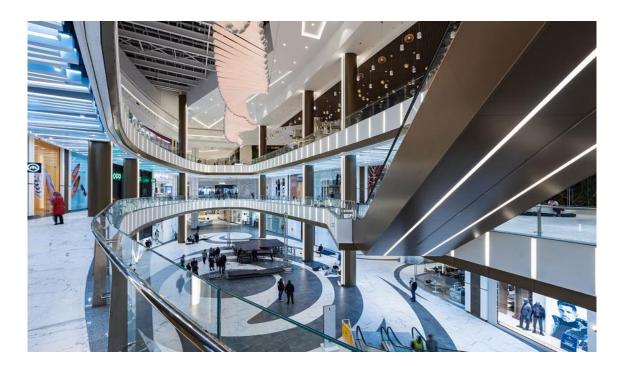
The use of virtual reality technologies by retailers is becoming a popular option for attracting new consumers. As part of the Event Integration in Metaverse course, students and the TJ Collection brand design team created a museum in the Spatial meta-universe. The space is dedicated to the company's thirtieth anniversary. The Russian family clothing brand Sela, part of the portfolio of St. Petersburg-based Melon Fashion Group, joined forces with the local meta-marketing agency Vova Family, which creates projects in meta universes along with AR effects, and presented its first game on the Roblox platform while preparing an AR collection to support it. During the game, users complete tasks, unlock their potential and talent, earning in-game currency that can be spent on UGC goods. For example, a Sela Vigge brand mascot or a backpack with its image.

#### Number of online orders, million



Source: Data Insight





#### **Key trends**



### Reconception as the source of new quality supply

Taking into account the stabilization of vacancy rate and almost complete replacement of retailers who left, a shortage of quality space supply has come to a head and hence the need to expand in the existing shopping centers. Professional management and reconception of antiquated facilities by owners and management companies can be a source of rolling out new space for retailers to expand.



#### Alternative to a classic concept

#### **Thermal spas**

The interest in thermal spas is on the rise. Today there are 49 thermal facilities in Russia, of which regional cities account for 37 or 301,300 sq m. In recent years, more and more thermal spas have been opened within shopping malls. Thus, in 2023, four thermal facilities were opened in Russia's SCs: Termoland Zelenograd, Samara Thermae, New Thermae in Tver and Leto Thermal Resort in Chelyabinsk. During the next four years, 29 more projects will be implemented in Russian regions, both as freestanding facilities and within shopping malls as well as hotels. Plans for aggressive expansion have been announced by chains such as Termoland, Gorodskie Termy and Baden Family.

#### Food halls

After rapid growth in Moscow and Saint Petersburg, the format of food halls began to gain traction in regional cities. Thus, in 2023, twenty new projects hit the market, including 15 in regional cities, and only 5 in million-plus cities. In 2024, about 33 new projects are expected to open across Russia, and in the first half of 2024, nine of them have already launched their operations, including Food Hall 6/1 (Kaleidoscope mall in Novosibirsk), Terminal E (Passage SC in Yekaterinburg) and Food Hall 67 (at 67, Bolshaya Sadovaya Street in Rostov-on-Don). The concept of food markets, which in addition to the food hall comprises a farmer's market, demonstrates a restrained development trend in regional cities with only three projects expected to open in 2024.

### Services



Offices



Industrial



Retail



Residential



Hotels



Land plots



Property management



Managing construction projects



Strategic consulting



Property and business valuation



Investment



Lease & sale (agency)



Representation of tenants



Research and analytics



Marketing

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